

National Joint Waste Planning Conference 13th March 2008

CASE STUDIES & PRACTICE GUIDANCE

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NATIONAL JOINT WASTE PLANNING CONFERENCE

13th March 2008

The Lowry, Salford Quays



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Stage 2:

**COMPARISON OF JOINT WORKING IN
NORTH WEST ENGLAND AND LONDON**

Stage 3:

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CASE STUDIES: NORTH WEST AND LONDON

participants

Greater Manchester

Merseyside

North London

South London

East London

West London



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CASE STUDIES: NORTH WEST AND LONDON

comparative analysis

- governance arrangements
- operational approaches
- plan timetable
- link with MWMS

CASE STUDIES: NORTH WEST AND LONDON

emerging main issues

- working arrangements
- worth of preparatory work
- relationship with LDF Core Strategies and developing a waste spatial strategy
- approaches to consultation
- impact of proposed “streamlining” changes
- relationship with MWMS
- views on guidance

CASE STUDIES: NORTH WEST AND LONDON

conclusions

- each approach selected to fit context
- strong view that approach was only way forward, and had proved successful
- no single solutions should be sought
- a range of alternative approaches needs to be explored
- guidance should help select (& develop) best approach for particular circumstances

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purposes

- draw together most important guidance
 - capture good & problematical experience
 - attempt to fill gaps and add value
 - contribute to developing national guidance
 - support positive relationship with MWMS
 - identify areas for further work
- encourage and improve current joint working and promote new joint working

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opportunities & challenges



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opportunities

1. working at a greater spatial scale often gives more appropriate spatial solutions
2. economies of scale in plan production should result from joint planning
3. a simpler and stronger plan is achieved by combining efforts
4. a stronger process results from working with local authority partners

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challenges

1. difficulty in establishing the initial relationship
 - ensure the wider picture understood
2. getting (& maintaining) political and public support
 - raise the level of debate
3. may take longer to complete
 - stress importance of best outcome

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challenges (cont.)

4. what happens if authorities pull out?
 - build an MOU, use risk management
5. size of the project harder to handle
 - high priority to project management
6. perceived increased costs of joint working?
 - ensure full costs assessed

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challenges (cont.)

7. regional (& sub-regional) context not supportive
 - contribute to development of RSS
8. difficulty of achieving conformity with LDF Core Strategies
 - determine related components early
9. scope & complexity of Appraisals increases
 - early engagement with statutory consultees

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challenges (cont.)

10. potential for confusion between
Joint Waste DPD & MWMS

- co-ordinate preparation & consultation

- develop a business case !

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how to go about joint working – good practice pointers



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preliminary tasks

- deciding the appropriate scale
- establishing the governance arrangements
- the LDS: formalising the preparation process
- the SCI: setting out the approach to consultation
- establishing the context and developing the evidence base

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plan production tasks

- project management
- arrangements for delivering the work
- undertaking consultation
- establishing the content and strategic component
- developing the options
- working with the MWMS

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key themes

- gaining political support
- identifying and securing necessary resources
- developing necessary expertise
- working to realistic timescales

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summary and recommendations

- risk management
- checklist
- the future for this guidance



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checklist

- developed an MOU?
- developed a project management plan?
- developed a risk management framework?
- initiated comprehensive whole-area database?
- built a common Sustainability Appraisal?
- developed a relationship with RSS?
- liaised with GO on intentions?
- ensured parent LDSs are consistent?

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checklist (cont.)

- model link policy in LDF Core Strategy?
- prepared a consultation strategy?
- established Member & Officer waste champions?
- identified scope for consultancy support?
- developed relationship with MWMS?
- developed a spatial and locally distinct approach?
- developed transparent generation and evaluation of options?

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the way forward: further work & guidance

- carry forward this work as a rolling programme?
- incorporate more practical illustrations?
- more guidance on the implications of failure to achieve agreement?
- resolve the relationship of the Joint Waste DPD with each authority's Core Strategy?
- consider streamlining opportunities?
- contribute to emerging government guidance?

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INTRODUCTION TO WORKSHOPS



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WORKSHOPS - purposes:

- provide clarification: ensure that the intent of the Guidance is understood
- see whether participants agree or not with the Guidance's conclusions and recommendations
- elicit further good or bad experiences
- seek participants' views on how – from their own perspectives & roles – joint working can be improved
- seek views on the way forward for the Guidance

WORKSHOPS - suggested topics:

- the worth of joint working:
establishing a business case
- governance structures and working arrangements
- project management & use of consultants
- consultation approaches
- the strategic component of waste DPDs
- options development
- risk management
- recommendations for further work & guidance